



## From the CEO/MD's desk

Lieutenant General Arjun Ray, PVSM, VSM (Retd.)  
CEO/MD  
Indus Trust

In our rapidly changing world, the **Age of Singularity** looms, the time when machine thinking will surpass human thinking. As we witness advancements like ChatGPT 4, it becomes evident that nurturing character alongside academic rigour is paramount. We must recognize the contrasting perspectives of **Man 1**, driven by external achievements, and **Man 2**, rooted in morality and innovation.

It's imperative to shift our focus towards developing Man 2 qualities—purpose, empathy, and integrity—to equip our children for success in an AI-driven future. Through experiential learning and personal responsibility, we can instill the values needed to navigate complex ethical challenges and shape future leaders of integrity and compassion.

This is what we do at Indus.

With warm regards,

A handwritten signature in black ink that reads "Arjun Ray". The signature is written in a cursive style and is underlined with a single horizontal stroke.